



Monday, February 20, 2023

To: The Danish Chamber of Commerce in China

I would hereby like to put forward my candidature for a seat in the Board of the East Chapter of the Danish Chamber of Commerce in China.


I live in Shanghai, where I am heading up operations across the Maersk business units for the Asia Pacific Region – I see a growing need to work closely together to represent Denmark here in China, and I would further like to take an active part in ensuring that the Danish companies continue to have a strong platform, to learn and spar together on how to conduct their business here in China.

On behalf of Maersk, I also have a keen interest in working actively with other businesses on how we start attracting foreign talent into China again. This has become an issue for us in Maersk, where we today have <1% of foreign talent out of the 17,000 people we employ across mainland China – this is a worrying development in terms of diversity, but there is further a significant risk of knowledge drain and lack of understanding of China abroad, which in a global company like Maersk, is a concern when it comes to future investments in our business.

Lastly, I am keen to play an active part of building a close Danish business community here in Shanghai and in China – one that has been helpful for me when I arrived in Shanghai, and I would like to be part of giving back to all the future Danes who will be pursuing careers and building businesses in China.

If you need anything further, please don't hesitate to reach out – my contact details are as follows: ask009@maersk.com / +86 152 1676 6788

Many regards


Anne-Sophie Zerlang Karlsen
Head of Operations, Maersk Asia Pacific